Village of Almont

Lapeer County, Michigan

Audited Financial Report June 30, 2019

# KING & KING CPAs LLC

Marlette ~ Imlay City Michigan

**Village of Almont** Annual Financial Report For The Fiscal Year Ended June 30, 2019

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## KING & KING CPAs LLC

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### **Independent Auditor's Report**

Honorable Village Council Village of Almont Lapeer County, Michigan

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, business-type activities, each major fund and the aggregate remaining fund information of the **Village of Almont**, Michigan as of and for the fiscal year ended June 30, 2019, and the related notes to the financial statement, which collectively comprise the Village's basic financial statements as listed in the Table of Contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, business-type activities, each major fund and the aggregate remaining fund information of the **Village of Almont**, Michigan as of June 30, 2019, and the respective changes in financial position and where applicable, cash flows thereof for the fiscal year then ended, in accordance with accounting principles generally accepted in the United States of America.

# KING & KING CPAs LLC

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### **Other Matters**

Required Supplemental Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, and major fund budgetary comparison schedule, as identified in the Table of Contents, be presented to supplement the basic financial statements. Such information, although not part of the basic financial statements, is required by the Governmental Accounting Standards Board, which considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplemental information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### Others Supplemental Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the **Village of Almont**, Michigan's basic financial statements. The other supplemental information, as identified in the Table of Contents, is presented for the purpose of additional analysis and is not a required part of the basic financial statements.

The other supplemental information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material aspects in relation to the basic financial statements as a whole.

King & King CPAs LLC

KING & KING CPAS LLC

August 21, 2019

Almont, Michigan

### MANAGEMENT'S DISCUSSION AND ANALYSIS LETTER

Our discussion and analysis of the **Village of Almont**, Michigan's (the "Village") financial performance provides an overview of the Village's financial activities for the fiscal year ended June 30, 2019. Please read it in conjunction with the Village's financial statements.

#### Using this Report

This annual report consists of a series of financial statements. The Statement of Net Position and the Statement of Activities provide information about the activities of the Village as a whole and present a long-term view of the Village's finances. This long-term view uses the accrual basis of accounting so that it can measure the cost of providing services during the current fiscal year and whether the taxpayers have fully funded the cost of providing government services.

The fund financial statements present a short-term view; they tell us how the taxpayers' resources were spent during the fiscal year, as well as how much is available for future spending. Fund financial statements also report the Village's operations in more detail than the government-wide financial statements by providing information about the Village's most significant funds. The fiduciary fund statements provide financial information about activities for which the Village acts solely as a trustee or agent for the benefit of those outside the government.

### **Condensed Financial Information**

The following table shows in a condensed format, the net position as of the current fiscal year. Comparative data of the prior audit's net position is included.

		Governmer	ntal A	ctivities		Business-ty	pe A	ctivities		Т	otal		
		6/30/2019		6/30/2018	6/30/2019 6/30/2018			6/30/2018	_	6/30/2019	6/30/2018		
Current Assets	\$	1,866,846	\$	1,977,498	\$	1,654,223	\$	1,892,259	\$	3,521,069	\$	3,869,757	
Noncurrent Assets		2,848,992		2,601,797		8,718,257		8,420,179		11,567,249		11,021,976	
Total Assets		4,715,838		4,579,295		10,372,480		10,312,438	_	15,088,318		14,891,733	
Current Liabilities		204,822		193,896		494,526		374,674		699,348		568,570	
Noncurrent Liabilities		1,870,050		1,917,248		2,567,694		2,917,694		4,437,744		4,834,942	
Total Liabilities		2,074,872		2,111,144		3,062,220		3,292,368		5,137,092		5,403,512	
Net Position:													
Invested in Capital Asset	s -												
Net of Related Debt		1,445,828		567,216		5,786,373		5,188,729		7,232,201		5,755,945	
Restricted		659,212		598,727		13,418		11,326		672,630		610,053	
Unrestricted		535,927		1,305,207		1,510,469		1,820,015		2,046,396		3,125,222	
Total Net Position	\$	2,640,967	\$	2,471,150	\$	7,310,260	\$	7,020,070	\$	9,951,227	\$	9,491,220	

Almont, Michigan

### **Condensed Financial Information – Continued**

The following table shows the changes of the net position during the current fiscal year:

	Government	tal A	ctivities	Business-ty	pe Ao	ctivities	Total			
	6/30/2019		6/30/2018	 6/30/2019		6/30/2018		6/30/2019		6/30/2018
Revenues										
Program Revenues:										
Charges for Services	\$ 797,158	\$	778,725	\$ 1,527,015	\$	1,427,313	\$	2,324,173	\$	2,206,038
Grants & Contributions	314,240		283,460	-		-		314,240		283,460
General Revenues:								-		-
Property Taxes	1,112,564		1,064,831	-		-		1,112,564		1,064,831
State-Shared Revenues	275,225		264,448	-		-		275,225		264,448
Interest Earnings	19,081		6,916	11,164		624		30,245		7,540
Other Revenues	169,473		172,901	-		-		169,473		172,901
Transfers	 (272,803)		(278,198)	 272,803		278,198		-		-
Total Revenues	2,414,938		2,293,083	 1,810,982		1,706,135		4,225,920		3,999,218
Program Expenses										
General Government	\$ 631,147	\$	846,687	\$ -	\$	-	\$	631,147	\$	846,687
Public Safety	847,051		865,240	-		-		847,051		865,240
Public Works	740,584		683,036	-		-		740,584		683,036
Recreation & Culture	20,383		53,844	-		-		20,383		53,844
Interest on L/T Debt	5,956		8,981	83,926		76,242		89,883		85,223
Water & Sewer	 -		-	1,436,867		1,236,752		1,436,867		1,236,752
Total Program Expenses	 2,245,122		2,457,788	 1,520,794		1,312,994		3,765,916		3,770,782
Change in Net Position	\$ 169,816	\$	(164,705)	\$ 290,188	\$	393,141	\$	460,004	\$	228,436

### The Village as a Whole

- The Village's Governmental Activities net position increased by \$169,816 this fiscal year. This compares to a net decrease of \$164,705 in the previous fiscal year. The previous year's negative Change in Net Position was due to the cost for pension and other post-employment benefits (which totaled about \$336,000). The Change in Net Position for the current fiscal year improved because of an increase in revenues from most sources, and a decrease in expenses, mostly related to the reduction in the expense for pension and other post-employment benefits.
- The Village's Business-type Activities net position increased by \$290,188 this fiscal year. This compares to a net increase of \$393,141 in the previous fiscal year. Although revenues increased because of an increase in utility rates, there was also an increase in expenses in the current fiscal year for maintaining the utility infrastructure.
- The Village's primary source of revenue is from charges for services and property taxes, which represent 81% of total revenue.

Almont, Michigan

#### The Village's Funds

Our analysis of the Village's major funds begins on Page 5, following the government-wide financial statements. The fund financial statements provide detailed information about the most significant funds, not the Village as a whole. The Village's only major fund for the fiscal year ended June 30, 2019 is the General Fund.

Other major funds are the Water and Sewer Funds, which are categorized as enterprise or proprietary funds. These funds operate on revenue they receive from the customers (users) of the water and sewer systems.

#### **General Fund Budgetary Highlights**

The Village made amendments to the budget throughout the year to cover the expenditures incurred.

#### **Capital Asset and Debt Administration**

During the fiscal year ended June 30, 2019, the Village completed the construction of the new Police Department building for \$114,744 including new furniture and equipment. The Township Hall renovation was started and completed during the fiscal year at a cost of \$210,903 including new furniture and equipment. The Major Streets Fund resurfaced Kidder Road for \$24,877 and the Local Streets Fund resurfaced Johnson Street for \$19,700. The DDA fund constructed a dumpster enclosure for \$40,918. The Equipment Fund purchased a 2019 Dodge Charger for the Police Department for \$34,403. Lastly, the Sewer Fund completed the clarifier project for \$531,235 and did other major improvements and repairs for \$88,640. Additional information regarding the Village's capital assets can be found in Note 4 to the financial statements.

The Village did not incur any additional debt in the fiscal year ended June 30, 2019. The Village's total debt as of June 30, 2019, was \$3,127,101, with principal payments of \$459,014 due within one year. There were principal payments of \$422,403 made during the fiscal year. Additional information regarding the Village's long-term debt can be found in Note 6 to the financial statements.

#### **Economic Factors and Next Year's Budget and Rates**

The Village's tax base remained relatively constant. The Village will need to continue to watch the budget very closely in all categories.

#### **Contacting the Village**

This report is designed to provide our citizens, taxpayers, customers and creditors with a general overview of the Village's finances and to demonstrate the Village's accountability for the money it receives. If you have any questions about this report or need additional financial information, please contact the Village Office in Almont, Michigan by telephone at (810) 798-8528.

### Statement of Net Position June 30, 2019

	Primary Government									
	Governmental	Business-type								
	Activities	Activities	Total							
Assets										
Cash & Cash Equivalents	\$ 1,656,519	\$ 1,283,541	\$ 2,940,060							
Accounts Receivable	131,446	357,264	488,710							
Prepaid Expenses	21,635	13,418	35,053							
Due From Other Funds (Net)	57,246	-	57,246							
Capital Assets										
Nondepreciable Capital Assets	357,000	37,849	394,849							
Depreciable Capital Assets	2,491,992	8,680,408	11,172,400							
Total Assets	4,715,838	10,372,479	15,088,317							
<b>Deferred Outflows of Resources</b>										
Liabilities										
Accounts Payable	95,840	93,827	189,667							
Accrued Interest Payable	-	14,190	14,190							
Due To Other Funds (Net)	-	36,509	36,509							
Current Portion of Long-Term Debt	108,982	350,000	458,982							
Noncurrent Liabilities:										
Net Retiree Healthcare Obligation	952,030	-	952,030							
Net Pension Liability	529,694	-	529,694							
Long-Term Debt	100,392	2,567,694	2,668,086							
Total Liabilities	1,786,938	3,062,220	4,849,158							
Deferred Inflows of Resources										
Related to the Pension Plan	287,934		287,934							
Net Position										
Invested in Capital Assets - Net of										
Related Debt	1,445,828	5,786,373	7,232,200							
Nonspendable	11,576	13,418	24,994							
Restricted:										
Restricted for Debt Service	182,470	-	182,470							
Restricted for Other Uses	465,166	-	465,166							
Unrestricted	535,927	1,510,469	2,046,396							
Total Net Position	\$ 2,640,966	\$ 7,310,260	\$ 9,951,226							

The notes are an integral part of the statements.

### Village of Almont Statement of Activities

Statement of Activities For The Fiscal Year Ended June 30, 2019

			Program Revenues							Net (Expense) Revenue & Changes in Net Position						
			Operating Capita			apital		Primary Government								
				Charges for		Grants &		Grants &		overnmental	В	usiness-type				
Functions/Programs		Expenses		Services		Contributions		Contributions		Activities		Activities		Totals		
Primary Government:																
Governmental Activities:	<u>^</u>		â		â		â		<u>^</u>	<i></i>	â		٠	( <b>1- - 1- - - - - - - - - -</b>		
General Government	\$	631,147	\$	195,658	\$	-	\$	-	\$	(435,490)	\$	-	\$	(435,490)		
Public Safety		847,051		329,203		-		-		(517,848)		-		(517,848)		
Public Works		740,584		272,298		313,662		-		(154,625)		-		(154,625)		
Recreation & Culture		20,383		-		578		-		(19,805)		-		(19,805)		
Interest on Long-Term Debt		5,956		-		-		-		(5,956)		-		(5,956)		
Total Governmental Activities		2,245,121		797,158		314,240		-		(1,133,724)		-		(1,133,724)		
Business-type Activities		1,436,867		1,527,015		-		-		-		90,148		90,148		
Interest on Long-Term Debt		83,926		-		-		-		-		(83,926)		(83,926)		
Total Business-type Activities		1,520,793		1,527,015		-		-		-		6,222		6,222		
Total Primary Government	\$	3,765,915	\$	2,324,173	\$	314,240	\$	-	\$	(1,133,724)	S	6,222	\$	(1,127,502)		
	Gene	eral Revenues:														
	Pro	operty Taxes							\$	1,112,564	\$	-	\$	1,112,564		
	Sta	ate-Shared Revenu	es							275,225		-		275,225		
	Int	erest Earnings								19,081		11,164		30,245		
	Ot	her Revenues								169,473		-		169,473		
	Tra	ansfers								(272,803)		272,803		-		
		Т	otal Gene	eral Revenues, Spe	cial Iten	ns & Transfers				1,303,540		283,967		1,587,506		
	Char	nge in Net Position	1							169,816		290,188		460,004		
	<u>Net I</u>	Position - Beginni	ng of Yea	ar						2,471,150		7,020,071		9,491,221		
	<u>Net I</u>	Position - End of Y	lear						\$	2,640,966	\$	7,310,260	\$	9,951,226		

The notes are an integral part of the statements.

## Village of Almont Governmental Funds

Governmental Funds Balance Sheet June 30, 2019

	\$ 597,910 48,460 9,35		Other Nonmajor overnmental Funds	Total Governmental Funds		
Assets & Deferred Outflows of Resources						
Assets						
Cash & Cash Equivalents	\$	597,910	\$ 902,814	\$	1,500,724	
Accounts Receivable		48,466	80,343		128,809	
Prepaid Expenses		9,351	2,225		11,576	
Due From Other Funds		89,054	 16,051		105,105	
Total Assets		744,781	 1,001,432		1,746,213	
Deferred Outflows of Resources			 			
Total Assets & Deferred Outflows	\$	744,781	\$ 1,001,432	\$	1,746,213	
Liabilities, Deferred Inflows of Resources & Fund Equity						
Liabilities						
Accounts Payable	\$	79,704	\$ 9,859	\$	89,562	
Due To Other Funds		18,774	 1,445		20,219	
T-4-1 T (-1,114)		09 477	11 204		100 791	
<u>Total Liabilities</u>		98,477	 11,304		109,781	
Deferred Inflows of Reources		-	 -		-	
Fund Equity						
Fund Balances:						
Nonspendable		9,351	2,225		11,576	
Restricted For:						
Debt Service		-	182,470		182,470	
Highways		-	443,026		443,026	
Building Inspection		-	6,143		6,143	
Homecoming Public Works		5,936			5,936	
		-	335,197		335,197	
Parks Committed For:		-	21,068		21,068	
Park Unassigned		631,016	-		631,016	
Unassigned		031,010	 		031,010	
Total Fund Equity		646,304	 990,129		1,636,433	
Total Liab., Deferred Inflows & Fund Equity	\$	744,781	\$ 1,001,432	\$	1,746,213	

## Village of Almont Governmental Funds

Governmental Funds Reconciliation of Fund Balances to the Statement of Net Position For The Fiscal Year Ended June 30, 2019

Total Fund Balances for Governmental Funds and Equipment Fund	\$ 2,070,185
Amounts reported for Governmental Activities in the Statement of Net Position are different because:	
Capital assets used in Governmental Activities are not financial resources and are not reported in the funds.	2,393,876
Long-term bonds payable are not due and payable in the current period and are not reported in the funds.	(53,436)
Other post-employment benefit obligation in Governmental Activities is not reported in the funds.	(952,030)
Net pension liability is not due and payable in the current period and is not reported as fund liabilities.	(529,694)
Certain pension contributions and changes in pension plan liabilities are reported as deferred outflows of resources in the Statement of Net Position.	 (287,934)
Net Position of Governmental Activities	\$ 2,640,966

The notes are an integral part of the statements.

## Village of Almont Governmental Funds

### Governmental Funds Statement of Revenues, Expenditures and Changes in Fund Balances For The Fiscal Year Ended June 30, 2019

				Other		
		~ ·		Nonmajor		Total
		General	(	Fovernmental		Governmental
		Fund		Funds		Funds
<u>Revenues</u>	¢.		<u>_</u>		<u>,</u>	
Property Taxes	\$	816,664	\$	295,900	\$	1,112,564
Intergovernmental Revenues		275,225		313,662		588,887
Licenses, Permits & Fees		67,047		-		67,047
Charges for Services		452,018		138,032		590,051
Interest Earnings		10,950		7,152		18,102
Other Revenues		115,193		12,971		128,163
<u>Total Revenues</u>		1,737,096		767,716		2,504,813
Expenditures						
General Government		331,808		-		331,808
Public Safety		839,081		871		839,952
Public Works		324,604		327,610		652,214
Recreation & Culture		-		16,047		16,047
Capital Outlay		325,647		85,495		411,142
Debt Service - Principal		-		16,855		16,855
Debt Service - Interest		-		1,960		1,960
Total Expenditures		1,821,139		448,838		2,269,978
Excess of Revenues Over (Under) Expenditures		(84,043)		318,878		234,835
Other Financing Sources (Uses)						
Transfers In (Out)		(79,854)		(246,051)		(325,905)
Net Change in Fund Balances		(163,897)		72,827		(91,070)
Fund Balances - Beginning of Year		810,201		917,302		1,727,503
Fund Balances - End of Year	\$	646,304	\$	990,129	\$	1,636,433

The notes are an integral part of the statements.

Governmental Funds Reconciliation of Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities For The Fiscal Year Ended June 30, 2019

Net Change in Fund Balances - Total Governmental Funds and Equipment Fund	\$ (57,384)
Amounts reported for Governmental Activities in the Statement of Activities are different because:	
Governmental Funds report capital outlays as expenditures. In the Statement of Activities, these costs are capitalized and allocated over their estimated useful lives as depreciation.	411,142
Repayment of bond principal is an expenditure in the Governmental Funds, but not in the Statement of Activities (where it reduces long-term debt).	16,855
Change in other post-employment benefit obligation is recorded when incurred in the Statement of Activities.	28,338
Pension expense in recognized in the Statement of Activities when incurred, but in the Governmental Funds when paid.	(117,640)
Depreciation is an expenditure for the Statement of Activities, but is not reported in the Governmental Funds.	 (111,496)
Net Change in Net Position of Governmental Activities	\$ 169,816

### Village of Almont Proprietary Funds

### Proprietary Funds Statement of Net Position June 30, 2019

	_	Enterpr	ise Fu	inds	Total	Internal Service		
		Sewer		Water	Enterprise		Fund	
Assets	Fund			Fund	 Funds	Equipment		
Current Assets								
Cash & Cash Equivalents	\$	890,045	\$	393,496	\$ 1,283,541	\$	155,795	
Accounts Receivable		205,679		151,584	357,264		2,638	
Prepaid Expenses		9,335		4,083	13,418		10,059	
Due From Other Funds		4,056		1,340	 5,396		-	
Total Current Assets		1,109,116		550,503	 1,659,619		168,492	
Noncurrent Assets								
Capital Assets Not Being Depreciated		100		37,749	37,849		-	
Capital Assets Being Depreciated		9,427,615		5,311,244	14,738,858		1,291,949	
Less: Accumulated Depreciation		(4,234,517)		(1,823,934)	 (6,058,451)		(836,833)	
Total Noncurrent Assets		5,193,197		3,525,059	 8,718,256		455,116	
Total Assets		6,302,313		4,075,562	 10,377,875		623,608	
Deferred Outflows of Resources		_		-	 -		-	
Liabilities								
Current Liabilities								
Accounts Payable		47,313		46,514	93,827		6,278	
Due To Other Funds		23,628		18,277	41,905		27,641	
Accrued Interest Payable		5,997		8,192	14,190		-	
Current Portion of Long-Term Debt		200,000		150,000	 350,000		91,657	
Total Current Liabilities		276,939		222,983	499,922		125,575	
Long-Term Liabilities								
Bonds Payable		1,085,000		1,482,694	 2,567,694		64,281	
Total Liabilities		1,361,939		1,705,677	 3,067,616		189,856	
Deferred Inflows of Resources					 -		_	
Net Position								
Invested in Capital Assets Net of Related Debt		3,902,200		1,884,172	5,786,373		299,178	
Restricted		9,335		4,083	13,418		10,059	
Unrestricted		1,028,839		481,630	 1,510,469		124,515	
Total Net Position	\$	4,940,375	\$	2,369,885	\$ 7,310,260	\$	433,752	

### The notes are an integral part of the statements.

### Village of Almont Proprietary Funds

### Proprietary Funds Statement of Revenues, Expenditures and Changes in Net Position June 30, 2019

							Internal
		Enterp	ise Fu	nds	Total		Service
		Sewer		Water	Enterprise		Fund
		Fund		Fund	 Funds	ŀ	Equipment
<b>Operating Revenues</b>							
User Charges & Penalties	\$	842,462	\$	628,979	\$ 1,471,440	\$	31,655
Service Connection Charges		6,750		8,384	15,134		-
Other Income		12,348		972	13,320		27,523
Grant Income		27,121		-	27,121		-
Equipment Rental		-			 -		120,471
<b>Total Operating Revenues</b>		888,681		638,335	 1,527,015		179,649
<b>Operating Expenditures</b>							
Cost of Water		-		241,455	241,455		-
Operation & Maintenance		501,066		334,114	835,180		133,323
General & Administration		24,060		14,376	38,436		620
Depreciation		212,319		109,478	321,796		64,404
<b>Total Operating Expenditures</b>		737,444		699,423	 1,436,867		198,347
Operating Income (Loss)		151,236		(61,088)	90,148		(18,698)
Non-Operating Revenues (Expenditures	<u>i)</u>						
Interest Earned		7,257		3,907	11,164		979
Interest Expense		(45,750)		(38,176)	(83,926)		(3,997)
Gain (Loss) on Sale of Fixed Assets		-		-	-		2,300
Transfers From (To) Other Funds		155,170		117,632	 272,803		53,103
Change in Net Position		267,914		22,275	290,188		33,687
Net Position - Beginning of Year		4,672,461		2,347,610	 7,020,071		400,065
<u>Net Position - End of Year</u>	\$	4,940,375	\$	2,369,885	\$ 7,310,260	\$	433,752

The notes are an integral part of the statements.

## Village of Almont Proprietary Funds

### Proprietary Funds Statement of Cash Flows For The Fiscal Year Ended June 30, 2019

	Enterpr	rise Fun	ıds		Total		Internal Service
=	Sewer		Water		Enterprise		Fund
-	Fund		Fund		Funds	_	Equipment
Cash Flows From Operating Activities							
Receipts From Customers	875,445	\$	626,490	\$	1,501,935	\$	178,844
Payments For Operation, Maintenance & Water	(474,202)		(571,109)		(1,045,311)		(133,272)
Payments For General & Administration	(24,060)		(14,884)		(38,944)		(620)
Net Cash Provided by Operating Activities	377,184		40,497	_	417,681	_	44,952
Cash Flows From Noncapital Financing Activities							
Operating Transfers In (Out)	155,170		117,632		272,803		53,103
Received (Paid) "Due To / From Other Funds"	25,366		19,082		44,447		27,855
Net Cash Provided by Noncapital Financing Activities	180,536		136,714		317,250	_	80,958
Cash Flows From Capital & Related Financing Activities							
Interest Expense	(44,657)		(38,835)		(83,492)		(3,997)
Net Proceeds From Issuance (Payments) of Long-Term Debt	(150,000)		(150,000)		(300,000)		(105,545)
Sale (Purchase) of Capital Assets	(619,874)		-		(619,874)		(32,103)
Net Cash Provided by Capital & Related Financing Activities	(814,531)		(188,835)	_	(1,003,366)	_	(141,644)
Cash Flows From Investing Activities							
Increase in Customer Deposits	-		-		-		-
Interest Received on Investments	7,257		3,907		11,164		979
Net Increase (Decrease) in Cash & Cash Equivalents	(249,554)		(7,717)		(257,271)		(14,756)
Cash & Cash Equivalents - Beginning of Year	1,139,600		401,213		1,540,812		170,550
Cash & Cash Equivalents - End of Year	890,045	\$	393,496	\$	1,283,541	\$	155,795
Reconciliation of Operating Income (Loss) to Net Cash							
From Operating Activities							
Operating Income (Loss)	151,236		(61,088)		90,148		(18,698)
Adjustments to Reconcile Operating Income (Loss) From							
Operating Activities:							
Depreciation	212,319		109,478		321,796		64,404
Changes in Assets & Liabilities:							
Prior Period Adjustment	-		-		-		-
Prepaid Expenses	(1,584)		(508)		(2,092)		(944)
Accounts Receivable	(13,235)		(11,845)		(25,080)		(805)
Accounts Payable	28,448		4,460		32,908		996
Net Cash Provided by Operating Activities	377,184	\$	40,497	\$	417,681	\$	44,952

Fiduciary Funds Statement of Fiduciary Assets and Liabilities - Agency Fund June 30, 2019

	I	Totals June 30, 2019		
Assets				
Cash & Cash Equivalents	\$	21,820	\$	21,820
Due From Other Funds		76		76
Total Assets	\$	21,896	\$	21,896
Liabilities				
Due To Other Funds	\$	20,813	\$	20,813
Due To Others		1,083		1,083
Total Liabilities	\$	21,896	\$	21,896

The notes are an integral part of the statements.

Notes to the Financial Statements For The Fiscal Year Ended June 30, 2019

### 1. Summary of Significant Accounting Policies

The accounting policies of the **Village of Almont**, Lapeer County, Michigan (the "Village") conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units. The following is a summary of the significant accounting policies used by the **Village of Almont**, Lapeer County, Michigan.

### **Financial Reporting Entity**

The **Village of Almont** was incorporated under the laws of the State of Michigan in 1855 and has operated since 1968 under a Home Rule Village - Council Manager form of government. As required by generally accepted accounting principles, the financial statements of the reporting entity include those of the Village (the primary government) and its component units. The component units discussed below are included in the Village reporting entity because of the significance of their operational or financial relationships with the Village.

**Component Units** - In conformity with generally accepted accounting principles, the financial statements of component units have been included in the financial reporting entity either as blended component units or discretely presented component units.

**Blended Component Units -** The Downtown Development Authority (DDA) of the **Village of Almont**, an entity legally separate from the Village, is governed by an eleven-member Council appointed by the Village Council. For financial reporting purposes, the DDA is reported as if it were part of the Village's operations because its purpose is to finance and provide assistance to businesses and citizens within the DDA District of the Village.

#### **Government-wide and Fund Financial Statements**

The Government-wide Financial Statements (i.e., the Statement of Net Position and the Statement of Activities) report information on all the nonfiduciary activities of the Village (the primary government). The effect of interfund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenues are reported separate from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separate from certain legally separate component units for which the primary government is financially accountable.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function (governmental activities) or identifiable activity (business-type activities) are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or activity. Program revenues include: (1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function or activity; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or activity. Taxes and other revenue items properly excluded from program revenues are reported as general revenue.

Separate financial statements are provided for governmental and fiduciary funds, even though the latter are excluded from the Government-wide Financial Statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

The Village reports the following major governmental funds:

**General Fund** - The General Fund is the Village's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Notes to the Financial Statements For The Fiscal Year Ended June 30, 2019

### 1. Summary of Significant Accounting Policies - Continued

The Village reports the following major enterprise funds and internal service fund:

**Water Fund** - The Water Fund accounts for the activities of the water distribution system. Funding is provided primarily through user charges.

**Sewer Fund** - The Sewer Fund accounts for the activities of the sewage disposal system. Funding is provided primarily through user charges.

**Equipment Fund (Internal Service Fund)** - This fund was established to account for the financing of goods or services provided by one department to other departments of the Village on a cost reimbursement basis.

Additionally, the Village reports the following fund types:

**Agency Funds** - The Agency Funds account for assets held by the Village in a trustee capacity or as an agent for individuals, organizations or other governments.

#### **Measurement Focus and Basis of Accounting**

The Government-wide Financial Statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary and fiduciary fund financial statements. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental Fund Financial Statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized in the accounting period in which they become susceptible to accrual - that is, when they become both measurable and available. Revenue is considered to be available if it is collected within the current period or soon thereafter to pay liabilities of the current period, generally collected within 60 days of the end of the current fiscal period. Revenues susceptible to accrual include property taxes, intergovernmental revenues, special assessments, licenses, charges for services and interest. All other revenue items are considered to be available only when cash is received by the Village. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, and claims and judgments are recorded only when payment is due.

**Cash** - The Village pools the cash resources of its various funds. Cash applicable to a particular fund is readily identifiable. The balance in the cash accounts is available to meet current operating requirements. Cash in excess of current requirements is invested in various interest-bearing securities and disclosed as part of the Village's investments.

**Investments** - Debt securities are valued at cost since it is generally the policy of the Village to hold such investments until they mature.

**Due To and Due From Other Funds -** Interfund receivables and payables arise from interfund transactions and are recorded by all funds affected in the period in which transactions are executed. Any residual balances outstanding between the governmental and business-type activities are reported in the government-wide financial statements as "internal balances."

Notes to the Financial Statements For The Fiscal Year Ended June 30, 2019

### 1. Summary of Significant Accounting Policies - Continued

**Property Tax Revenues -** Property taxes are levied on each July 1<sup>st</sup> on the taxable valuation of property as of the preceding December 31<sup>st</sup>. Taxes are considered delinquent on March 1<sup>st</sup> of the following year, at which time penalties and interest are assessed.

The Village's 2018 tax is levied and collectible on July 1, 2018, and is recognized as revenue in the fiscal year ended June 30, 2019, when the proceeds of the levy are budgeted and available for the financing of operations.

The 2018 taxable valuation of the Village totaled about \$67 million (a portion of which is captured by the DDA), on which taxes levied consisted of 13.5670 mills for operating purposes and 1.75 mills for water tower debt service. This resulted in approximately \$815,000 for operating and \$117,000 for water tower debt service. These amounts are recognized in the General Fund and Water System Improvement Debt Fund financial statements as tax revenue.

**Vacation, Sick Leave and Other Compensated Absences -** The Village Manager, Police Chief and Clerk/Treasurer each have unique contracts which specify their compensated absences. Most of the other Village employees are members of the Union and their compensated absences are specified in the collective bargaining agreement. The remaining employees' compensated absences are stipulated in the employee handbook. As of June 30, 2019 the accumulated value of compensated absences was \$21,716.

**Inventories and Prepaid Items -** Inventories are valued at cost, on a first-in, first-out basis. Inventories of governmental funds are recorded as expenditures when purchased. Inventories and supplies held by the Water Fund and Sewer Fund, which are immaterial in amount, have not been recognized. Certain payments to vendors reflect costs applicable to future fiscal years and are recorded as prepaid items in both Government-wide and Fund Financial Statements.

**Capital Assets** - Capital assets, which include buildings and equipment, are reported in the applicable governmental column in the Government-wide Financial Statements. Capital assets are defined by the Village as assets with an initial individual cost of more than \$3,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

Capital assets are depreciated using the straight-line method over the following useful lives:

Infrastructure	40 years
Water & Sewer Distribution Systems	20 to 75 years
Buildings & Building Improvements	20 to 40 years
Machinery & Equipment	3 to 10 years

**Long-Term Obligations -** In the Government-wide Financial Statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities or proprietary fund statement of net position. Bond premiums and discounts, issuance costs, and the deferred amount on refunding are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount and deferred amount on refunding. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses. Issuance costs are reported as debt service expenditures.

Notes to the Financial Statements For The Fiscal Year Ended June 30, 2019

### 1. Summary of Significant Accounting Policies - Continued

**Fund Balance Classification -** In the fund financial statements, governmental funds report nonspendable fund balance for amounts of assets that will not be converted to cash soon enough to affect the current period; restrictions of fund balance for amounts that are legally restricted by outside parties or enabling legislation to use for a specific purpose; committed fund balance for constraints placed on resources by a formal action of the council; and assigned fund balance for constraints placed on resources by the Village's intent to be used for specific purposes.

- For *committed* fund balances, the Village's highest level of decision-making authority is the Council and it takes a Council resolution to establish a fund balance commitment.
- For assigned fund balances, the Village Manager or Council can authorize to assign amounts to a specific purpose.
- The Village's policy is that the restricted amounts are considered to have been spent first when an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available.
- The Village's policy is if it has *committed, assigned,* or *unassigned* fund balance available when it incurs an expenditure it will use the fund balance in the order of committed, assigned and then unassigned.
- The Village does not have a policy with respect to a fund balance.

**Use of Estimates -** The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the period. Actual results could differ from those estimates.

Notes to the Financial Statements For The Fiscal Year Ended June 30, 2019

### 2. Stewardship, Compliance and Accountability

#### **Budgetary Information**

The Village is legally subject to the budgetary control requirements of State of Michigan P.A. 621 of 1978 (the Uniform Budgeting Act). The following statements represent a brief synopsis of the major provisions of this Act:

- 1. Budgets must be adopted for the General Fund, Major Special Revenue Funds, Debt Service Funds and Capital Project Funds.
- 2. The budgets must be balanced. The balanced budget may include a contribution to or appropriation from fund balance.
- 3. The budgets must be amended when necessary.
- 4. Debt cannot be entered into unless permitted by law.
- 5. Expenditures cannot exceed budget appropriations.
- 6. Expenditures cannot be made unless authorized in the budget.
- 7. Public hearings must be held before budget adoptions.

In the body of the financial statements, the Village's actual expenditures and budgeted expenditures for the budgetary funds have been shown on a functional basis. The budget is used by the Village Council as a management tool during the year for all budgetary funds. The budgets are adopted on an accrual basis, which is consistent with generally accepted accounting principles. Budgetary control is exercised at the departmental level. Budgets for the General Fund, Major Special Revenue Funds, Debt Service Funds and Capital Project Funds are presented in the required supplemental information. During the fiscal year ended June 30, 2019, the Village incurred expenditures in certain budgetary funds which were in excess of the amounts appropriated, as follows:

	Total	Amount of	Budget
	Appropriations	Expenditures	Variance
NONE			

Notes to the Financial Statements For The Fiscal Year Ended June 30, 2019

### 3. Cash and Investments

Michigan Compiled Laws, Section 129.91, authorizes the Local Unit to deposit and invest in the accounts of Federally insured banks, credit unions, and savings and loan associations; bonds, securities and other direct obligations of the United States, or any agency or instrumentality of the United States; United States government or Federal agency obligation repurchase agreements; bankers' acceptance of United States banks; commercial paper rated by two standard rating agencies within the two highest classifications, which mature not more than 270 days after the date of purchase; obligations of the State of Michigan or its political subdivisions which are rated investment grade; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan. Financial institutions eligible for deposit of public funds must maintain an office in Michigan.

The Village Council has designated two banks for the deposit of Village funds. The investment policy adopted by the council is in accordance with Public Act 196 of 1997. The Council has authorized investment in bank accounts and CDs, but not the remainder of state statutory authority as listed above. All cash deposits and investments of the Village are held by the Village in the Village's name.

At the fiscal year end, the deposits and investments were reported in the basic financial statements in the following categories:

	G	overnmental Activities	usiness-type Activities	1	duciary - Frust & ncy Funds	Total Primary Government		
Cash & Cash Equivalents	\$	1,656,519	\$ 1,283,541	\$	21,820	\$	2,961,880	

The breakdown between deposits and investments is as follows:

		Primary
	G	overnment
Bank Deposits (Checking & Savings Accounts, CDs)	\$	2,961,880

The bank balance of the primary government's deposits is \$2,961,880, of which \$1,952,206 is covered by federal depository insurance and \$-0- is collateralized with U.S. Treasury securities held by the pledging financial institution's trust department in the Village's name.

#### Custodial Credit Risk of Bank Deposits

Custodial credit risk is the risk that in the event of a bank failure, the Village's deposits may not be returned. The Village has a deposit policy for custodial credit risk. At the fiscal year end, the Village had approximately \$1,009,674 of bank deposits (certificates of deposit, checking and savings accounts) that were uninsured and uncollateralized. The Village believes that due to the dollar amounts of cash deposits and the limits of FDIC insurance, it is impractical to insure all deposits. As a result, the Village evaluates each financial institution with which it deposits funds and assesses the level of risk of each institution; only those institutions with an acceptable estimated risk level are used as depositories.

### Credit Risk

State law limits investments in commercial paper to the top two ratings issued by nationally recognized statistical rating organizations. The Village's investment policy does not further limit its investment choices.

At the fiscal year end, there were no deposits and investments reported in the basic financial statements with additional credit risk.

Notes to the Financial Statements For The Fiscal Year Ended June 30, 2019

### 4. Capital Assets

Capital assets activity of the Village's governmental and business-type activities was as follows:

Capital Assets Not Being Depreciated - DDA330Total Capital Assets Not Being Depreciated357Capital Assets Being Depreciated:1,123Infrastructure1,123Infrastructure - DDA1,251Buildings & Building Improvements593Machinery & Equipment173Office Equipment49Equipment - Internal Service Fund1,257Total Capital Assets Being Depreciated4,449Accumulated Depreciation:1Infrastructure - DDA452Buildings & Building Improvements268	,000 \$ ,000 \$	- \$ 	- \$	27,000
Capital Assets Not Being Depreciated - DDA330Total Capital Assets Not Being Depreciated357Capital Assets Being Depreciated:1,123Infrastructure1,123Infrastructure - DDA1,251Buildings & Building Improvements593Machinery & Equipment173Office Equipment49Equipment - Internal Service Fund1,257Total Capital Assets Being Depreciated4,449Accumulated Depreciation:1nfrastructureInfrastructure - DDA452Buildings & Building Improvements268	,000	- \$ 	- \$	,
Total Capital Assets Not Being Depreciated357Capital Assets Being Depreciated: Infrastructure1,123Infrastructure - DDA1,251Buildings & Building Improvements593Machinery & Equipment173Office Equipment49Equipment - Internal Service Fund1,257Total Capital Assets Being Depreciated4,449Accumulated Depreciation: Infrastructure545Infrastructure545Buildings & Building Improvements268	,000	- -		220.000
Capital Assets Being Depreciated:Infrastructure1,123Infrastructure - DDA1,251Buildings & Building Improvements593Machinery & Equipment173Office Equipment49Equipment - Internal Service Fund1,257Total Capital Assets Being Depreciated4,449Accumulated Depreciation:1Infrastructure545Infrastructure - DDA452Buildings & Building Improvements268	<u> </u>	-		330,000
Infrastructure 1,123   Infrastructure - DDA 1,251   Buildings & Building Improvements 593   Machinery & Equipment 173   Office Equipment 49   Equipment - Internal Service Fund 1,257   Total Capital Assets Being Depreciated 4,449   Accumulated Depreciation: Infrastructure   Infrastructure - DDA 452   Buildings & Building Improvements 268				357,000
Infrastructure - DDA1,251.Buildings & Building Improvements593.Machinery & Equipment173.Office Equipment49.Equipment - Internal Service Fund1,257.Total Capital Assets Being Depreciated4,449.Accumulated Depreciation:InfrastructureInfrastructure545.Infrastructure - DDA452.Buildings & Building Improvements268.				
Buildings & Building Improvements593.Machinery & Equipment173.Office Equipment49.Equipment - Internal Service Fund1,257.Total Capital Assets Being Depreciated4,449.Accumulated Depreciation:InfrastructureInfrastructure545.Infrastructure - DDA452.Buildings & Building Improvements268.	,322 44,	577	- 1	,167,900
Machinery & Equipment 173.   Office Equipment 49.   Equipment - Internal Service Fund 1,257.   Total Capital Assets Being Depreciated 4,449.   Accumulated Depreciation: Infrastructure   Infrastructure - DDA 452.   Buildings & Building Improvements 268.	,472 40,	918	- 1	,292,390
Office Equipment 49   Equipment - Internal Service Fund 1,257   Total Capital Assets Being Depreciated 4,449   Accumulated Depreciation: 1,1257   Infrastructure 545   Buildings & Building Improvements 268	,644 276,	194	-	869,838
Equipment - Internal Service Fund1,257.Total Capital Assets Being Depreciated4,449.Accumulated Depreciation: Infrastructure545.Infrastructure - DDA452.Buildings & Building Improvements268.	,588 13,	502	-	187,090
Total Capital Assets Being Depreciated4,449Accumulated Depreciation: Infrastructure545Infrastructure - DDA452Buildings & Building Improvements268	,609 35,	951	-	85,560
Accumulated Depreciation: Infrastructure 545. Infrastructure - DDA 452. Buildings & Building Improvements 268.	,546 34,-	403	- 1	,291,949
Infrastructure545.Infrastructure - DDA452.Buildings & Building Improvements268.	,182 445,	545	- 4	,894,727
Infrastructure545.Infrastructure - DDA452.Buildings & Building Improvements268.				
Infrastructure - DDA452.Buildings & Building Improvements268.	930 48	417	-	594,347
Buildings & Building Improvements 268	) )	508	-	488,876
		932	-	288,522
	, , , , , , , , , , , , , , , , , , , ,	639	-	144,549
	,609	_	-	49,609
		404	-	836,833
Total Accumulated Depreciation 2,226		900	- 2	,402,736
Governmental Activities Capital Assets - Net \$ 2,579	,346 \$ 269,	645 \$	- \$ 2	.,848,991
Business-type Activities:				
Capital Assets Not Being Depreciated - Land \$ 37.	,849 \$	\$	\$	37,849
Capital Assets Being Depreciated:				
Sewage Treatment Plant 8,807	,740 619,	874	- 9	,427,614
Water Distribution System 5,311	,244	-	- 5	,311,244
Total Capital Assets Being Depreciated 14,118	,983 619,	874	- 14	,738,858
Accumulated Depreciation:				
Sewage Treatment Plant 4,022	,199 212,	319	- 4	,234,518
Water Distribution System 1,714.	, , , , , , , , , , , , , , , , , , , ,			,823,934
Total Accumulated Depreciation 5,736				,058,451
Business-type Activities Capital Assets - Net \$ 8,420.	,655 321,	796	0	,050,451

Depreciation expense was charged to programs of the primary government as follows:

Governmental Activities:	
General Government	\$ 11,691
Public Safety	29,785
Public Works	130,089
Recreation & Culture	 4,336
Total Governmental Activities	\$ 175,900
Business-type Activities:	
Sewer Fund	\$ 212,319
Water Fund	 109,478
Total Business-type Activities	\$ 321,796

Notes to the Financial Statements For The Fiscal Year Ended June 30, 2019

#### 5. Interfund Receivables, Payables and Transfers

During the course of operations, numerous transactions occur between individual funds for goods provided or services rendered. These receivables and payables are classified as "Due From Other Funds" or "Due To Other Funds" on the balance sheet. The amounts of interfund receivables and payables are as follows:

	Due From Other Funds		e To Other Funds	
Water Fund	\$ 1,340	Payroll Fund	\$ 1,340	(1)
Sewer Fund	4,056	Payroll Fund	4,056	(1)
General Fund	15,387	Payroll Fund	15,387	(1)
Payroll Fund	38	Equipment Fund	38	(1)
General Fund	27,592	Equipment Fund	27,592	(1)
Park Fund	10	Equipment Fund	10	(1)
General Fund	18,277	Water Fund	18,277	(1)
General Fund	23,628	Sewer Fund	23,628	(1)
General Fund	81	Inspection Fund	81	(1)
General Fund	37	Downtown Development Authority	37	(1)
General Fund	1,289	Park Fund	1,289	(1)
Payroll Fund	38	Major Streets Fund	38	(1)
Major Streets Fund	7,012	General Fund	7,012	(1)
Local Streets Fund	8,998	General Fund	8,998	(1)
Local Streets Fund	30	Payroll Fund	 30	(1)
Total	\$ 107,813		\$ 107,813	

(1) Unreimbursed bills and deposit errors as of the fiscal year end.

Interfund transfers reported in the Fund Statements are as follows:

	Т	ansferred From		T1	cansferred To	
General Fund	\$	35,452	Sewer Fund	\$	35,452	(2)
General Fund		34,403	Equipment Fund		34,403	(3)
General Fund		10,000	Park Fund		10,000	(2)
Major Streets Fund		40,000	Local Streets Fund		40,000	(2)
W.W.T.P. Improvement Debt Service		130,919	Sewer Fund		130,919	(3)
Water Fund		7,500	Equipment Fund		7,500	(3)
Sewer Fund		11,200	Equipment Fund		11,200	(3)
Water Tower Debt Service Fund		125,132	Water Fund		125,132	(3)
Total	\$	394,606		\$	394,606	

(2) To assist with operations.

(3) To fund current debt payment.

Interfund balances and transfers are netted out in the government-wide statements where possible.

Village of Almont Notes to the Financial Statements For The Fiscal Year Ended June 30, 2019

### 6. Long-Term Debt

	Interest Rate Ranges	Principal Maturity Ranges	]	Beginning Balance	Additions Reductions)	Ending Balance	ue Within Dne Year
Governmental Activities:							
Police Vehicle: 2017 Dodge Charger Amount of Issue - \$23,471 Maturing Through June 2020	1.45%	\$7,747 - \$7,920	\$	15,724	\$ (7,805)	\$ 7,919	\$ 7,919
2018 Ford F-750 Dump Truck Amount of Issue - \$124,693 Maturing Through June 2023	2.45%	\$9,819 - \$25,814	\$	114,874	\$ (26,034)	\$ 88,840	\$ 24,559
2000 Sterling Vactor Truck Amount of Issue - \$137,500 Maturing Through May 2020	3.16%	\$18,064 - \$21,502	\$	42,339	\$ (20,839)	\$ 21,500	\$ 21,500
Cherry Street Bridge - Local Streets Amount of Issue - \$162,227 Maturing Through October 2021	2.75%	\$14,280 - \$18,305	\$	70,292	\$ (16,855)	\$ 53,437	\$ 17,325
2014 GMC 2500 Truck - Equipment Fund Amount of Issue - \$29,366 Maturing Through February 2019	2.85%	\$5,548 - \$6,208	\$	6,208	\$ (6,208)	\$	\$ -
Police Vehicle: 2015 Dodge Charger Amount of Issue - \$30,000 Maturing Through February 2018	2.13%	\$7,226 - \$7,752	\$	7,698	\$ (7,698)	\$ -	\$ -
Equipment: Gehl Skid Steer Amount of Issue - \$34,045 Maturing Through July 2019	2.85%	\$6,432 - \$7,096	\$	14,194	\$ (6,998)	\$ 7,196	\$ 7,196
Equipment: 2016 Ford Explorer Amount if Issue - \$36,815 Maturing Through May 2020	1.75%	\$8,966 - \$9,444	\$	18,721	\$ (9,278)	\$ 9,443	\$ 9,443
Equipment: Street Sweeper Amount of Issue - \$82,000 Maturing Through September 2019	4.00%	\$19,933 - \$21,072	\$	41,760	\$ (20,688)	\$ 21,072	\$ 21,072
Total Governmental Activities			\$	331,810	\$ (122,403)	\$ 209,407	\$ 109,014
Business-type Activities:							
General Obligation Bonds & Contracts 2018 WWTP Improvement Bonds	0.65%	\$50.000					
Amount of Issue - \$530,000 Maturing through April 2028	2.65% - 3.50%	\$50,000 - \$65,000	\$	530,000	\$ -	\$ 530,000	\$ 50,000
2007 Revolving Drinking Water Bonds Amount of Issue - \$2,090,000 Maturing through October 2028	4.60% - 4.90%	\$85,000 - \$115,000	\$	1,232,694	\$ (100,000)	\$ 1,132,694	\$ 100,000
2011 Lapeer Co. Refunding Bonds Amount of Issue - \$1,180,000	2.00%	\$90,000 -	,	, - ,	(,,	, - ,	
Maturing through December 2022	3.50%	\$130,000	\$	595,000	\$ (110,000)	\$ 485,000	\$ 110,000
2014 Lapeer Co. General Obligation Bond Amount of Issue - \$650,000 Maturing through November 2026	2.61%	\$25,000 - \$75,000	\$	550,000	\$ (50,000)	\$ 500,000	\$ 50,000
Lapeer Co. Lift Station Bonds Amount of Issue - \$465,000 Maturing through October 2024	3.50% 4.00%	\$25,000 - \$50,000	\$	310,000	\$ (40,000)	\$ 270,000	\$ 40,000
Total Business-type Activities			\$	3,217,694	\$ (300,000)	\$ 2,917,694	\$ 350,000
Total			\$	3,549,504	\$ (422,403)	\$ 3,127,101	\$ 459,014

Notes to the Financial Statements For The Fiscal Year Ended June 30, 2019

#### 6. Long-Term Debt - Continued

Annual debt service requirements to maturity for the governmental bond and contract obligations are as follows:

Year(s) Ending			<b>Governmental Activities</b>					<b>Business-type Activities</b>						
June 30	_	I	Principal	I	nterest		Total	Principal		Interest		Total		
2020	_	\$	109,014	\$	5,046	\$	114,060	\$	350,000	\$	68,253	\$	418,253	
2021			42,987		2,373		45,360		365,000		68,181		433,181	
2022			44,120		1,241		45,361		380,000		56,700		436,700	
2023			13,285		128		13,413		395,000		45,422		440,422	
2024			-		-		-		300,000		33,165		333,165	
2025-2029					-				1,127,694		62,618		1,190,312	
	Total	\$	209,406	\$	8,788	\$	218,194	\$	2,917,694	\$	334,339	\$	3,252,033	

### 7. Retirement System - MERS Operated

**Plan Description -** The Village participates in the Michigan Municipal Employees' Retirement System (MERS), an agent multiple-employer, statewide public employee Defined Benefit Pension Plan (the "plan") that covers eligible employees of the Village. The plan was established by the Michigan Legislature under Public Act 135 of 1945 and administered by a nine member Retirement Board. The system provides retirement, disability and death benefits to plan members and their beneficiaries. MERS issues a publicly available financial report that includes financial statements and required supplementary information for the system. That report may be obtained by writing to MERS at 1134 Municipal Way, Lansing, Michigan 48917 or on the web at <u>http://www.mersofmich.com</u>.

**Benefits Provided** - Benefits provided include plans with a multipliers of 1.00% to 2.25%. Vesting periods are between six and ten years depending on the department. Normal retirement age is 60 with early retirement at 50 with 25 years of service or 55 with 15 years of service. Final average compensation is calculated based on three or five years depending on the department. Member contributions range from 0% to 4.57% depending on the department.

**Employees Covered by Benefit Terms -** At the December 31, 2018 valuation date, the following employees were covered by benefit terms:

Inactive Employees or Beneficiaries Currently Receiving Benefits	5
Inactive Employees Entitled to, but Not Yet Receiving Benefits	4
Active Employees	13
	22

**Contributions** - The employer is required to contribute amounts at least equally to the actuarially determined rate, as established by the MERS Retirement Board. The actuarially determined rate is the estimated amount necessary to finance the cost of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. The obligation to contribute to and maintain the system for these employees was established by negotiation with the Village's competitive bargaining units and requires a contribution from the employees, depending on the department (Police Department, Waste Water Treatment Plant and DPW) of 4.57%, 2.00% and 2.00%. The Village makes a fixed contribution of \$2,342, \$1,117 and \$2,066 to the Police, Waste Water Treatment, and DPW departments' closed plans and contribution of 4.65%, 3.52% and 4.39% to the Police, Waste Water Treatment, and DPW departments' hybrid plans adopted in 2013.

Notes to the Financial Statements For The Fiscal Year Ended June 30, 2019

### 7. Retirement System - MERS Operated - Continued

**Net Pension Liability** - The employer's net pension liability was measured as of December 31, 2018, and the total pension liability used to calculate the net pension liability was determined by an annual actuarial valuation as of that date.

Actuarial Assumptions - The total pension liability in the December 31, 2018 annual actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement include: 1) Inflation 2.5%; 2) Salary increases 3.75% in the long-term; 3) Investment rate of return 7.75%, net of investment expense including inflation.

Mortality rates used were based on the RP-2014 Mortality Tables of a 50% male and 50% female blend. For disabled retirees, the regular mortality table is used with a 10-year set forward in ages to reflect the higher expected mortality rates of disabled members.

The actuarial assumptions used in valuation were based on the results of the most recent actuarial experience study.

The long-term expected rate of return on pension plan investments was determined using a model method in which the best-estimate ranges of expected future real rates of return (expected returns, net of investment and administrative expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates or arithmetic real rates of return for each major asset class are summarized in the following table:

Assot Class	Target	Long-term Expected Real
Asset Class	Allocation	Rate of Return
Global Equity	57.5%	5.02%
Global Fixed Income	20.0%	2.18%
Real Assets	12.5%	4.23%
Diversifying Strategies	10.0%	6.56%
	100.0%	

**Discount Rate -** The discount rate used to measure the total pension liability is 8.00%. The projection of cash flows used to determine the discount rate assumes that employer and employee contributions will be made at the rates agreed upon for employees and the actuarially determined rates for employers. Based on these assumptions, the pension plans fiduciary net position was projected to be available to pay all projected future benefit payments of current active and inactive employees. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Notes to the Financial Statements For The Fiscal Year Ended June 30, 2019

### 7. Retirement System - MERS Operated - Continued

The schedule of Changes in Net Position Liability is as follows:

<b>Total Pension Liability</b> Service Cost Interest on the Total Pension Liability Differences Between Expected and Actual Experience of the Total Net Pension Liability Benefit Payments and Refunds	\$ 50,331 227,214 (287,934) (128,739)
Net Change in Total Pension Liability	(139,128)
Total Pension Liability - Beginning	 2,879,395
Total Pension Liability - Ending (a)	\$ 2,740,267
Plan Fiduciary Net Position Employer Contributions Employee Contributions Pension Plan Net Investment Income Benefit Payments and Refunds	 91,362 13,669 80,324 (128,739)
Net Change in Plan Fiduciary Net Position	56,616
Plan Fiduciary Net Position - Beginning	 2,153,957
Plan Fiduciary Net Position - Ending (b)	 2,210,573
Net Pension Liability (a-b)	\$ 529,694
Plan Fiduciary Net Position as a Percentage of Total Pension Liability Covered Employee Payroll Net Pension Liability as a Percentage of Covered Employee Payroll	\$ 80.67% 759,554 69.74%

**Sensitivity of the Net Pension Liability to Changes in the Discount Rate** - The following presents the net pension liability of the employer, calculated using the discount rate of 8.00%, as well as that the employer's net pension liability would be using a discount rate that is 1% point lower (7.00%) or 1% higher (9.00%) than the current rate.

	Current					
	1%	Decrease	Discount Rate		1% Increase	
Net Pension Liability	\$	878,087	\$	529,694	\$	238,559

Notes to the Financial Statements For The Fiscal Year Ended June 30, 2019

### 7. Retirement System - MERS Operated - Continued

**Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions -** For the fiscal year ended June 30, 2019, the employer recognized pension expense of \$66,321. The employer reported deferred outflows and inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources		
Net Difference Between Projected and Actual Earnings on Pension Plan Investments	\$	(287,934)	
Contributions Subsequent to the			
Measurement Date*		45,576	
Total	\$	(242,358)	

\*The amount reported as deferred outflows of resources resulting from contributions subsequent to the measurement date will be recognized as a reduction in the net pension liability for the year ending 2019.

Amounts reported as deferred outflows and inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ended,	
2019	\$ (71,983)
2020	(71,983)
2021	(71,984)
2022	 (71,984)
	\$ (287,934)

### 8. Deficit Fund Balance or Retained Earnings Balances of Individual Funds

### NONE

#### 9. Risk Management

The Village is exposed to various risks of loss related to property loss, torts, errors and omissions, employee injuries as well as medical and workman's compensation benefits provided to employees. The Village has purchased commercial insurance for the various risks of loss stated above. Settled claims for the commercial insurance have not exceeded the amount of coverage in any of the past three years. There was no reduction in coverage obtained through commercial insurance during the past year.

Notes to the Financial Statements For The Fiscal Year Ended June 30, 2019

#### 10. Deferred Compensation Plan

The Village offers its employees a Deferred Compensation Plan (the "plan") created in accordance with IRC Section 457. The assets of the plan were held in trust, as described in IRC Section 457(g) for the exclusive benefit of the participants and their beneficiaries. The custodian there of the exclusive benefit of the participants holds the custodial account for the beneficiaries of this Section 457 plan, and the assets may not be diverted to any other use. The Administrators are agents of the employer for purposes of providing direction to the custodian of the custodial account from time to time for the investment of the funds held in the account, transfer of assets to or from the account and all other matters. In accordance with the provisions of GASB Statement 32, plan balances and activities are not reflected in the Village's financial statements. The total contributions for the fiscal year ending June 30, 2019 were \$9,554.

The Simplified Employee Plan (SEP-IRA) under IRC Section 401(a) provides annual contributions to each employee SEP-IRA of five to ten percent of annual compensation. The SEP-IRA retirement contributions are 100% vested. Total SEP-IRA contributions for the fiscal year ending June 30, 2019, were \$11,839.

#### **11. Other Post-Employment Benefits**

Plan Description - The Village provides retiree healthcare benefits (the "plan") to eligible employees and their spouses.

This is a Single Employer Defined Benefit Plan administered by the Village. Benefits are provided under collective bargaining agreements for employees hired before June 1, 2013. Employees hired after June 1, 2013 are under a hybrid plan. The plans do not issue separate stand-alone financial statements. Administrative costs are paid by the plans through employer contributions.

#### **Employees Covered by Benefit Terms-**

**Funding Policy** - The collective bargaining agreements currently do not require a contribution from employees. The Village has no obligation to make contributions in advance of when the insurance premiums are due for payment (in other words, this may be financed on a "pay-as-you-go" basis). The only current contributions being made are to pay the actual current premiums of the retirees. The amount of the annual required contribution is reflected in the schedule to follow.

**Funding Status and Fund Progress -** The Village estimated the cost of providing retiree healthcare benefits through ACOPEB75 utilizing actuarial valuations as of June 30, 2018. The valuation computes an annual required contribution, which represents a level of funding that, if paid on an ongoing basis, is projected to cover normal costs each year and amortize any unfunded actuarial liabilities over a period not to exceed 30 years. As of June 30, 2018, the value of assets contributed to the plan was \$-0-.

Actuarial Methods and Assumptions - Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

Notes to the Financial Statements For The Fiscal Year Ended June 30, 2019

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

The Village qualified to use the Alternative Measurement Method (AMM), the calculation of the actuarial accrued liability and annual required contribution has been completed without a traditional actuarial valuation. The AMM calculation process is similar to an actuarial valuation, but with simplifications of several assumptions permitted per GASB guidelines. In the June 30, 2018, actuarial valuation, the entry age actuarial cost method was used. The actuarial assumptions included a zero percent investment rate of return (net of administrative expenses), which is a blended rate of the expected long-term investment returns on plan assets and on the employer's own investments calculated based on the funded level of the plan at the valuation date, and an annual healthcare cost trend rate of eight percent initially, grading down to four and seven tenths of a percent over the next ten years. The UAAL is being amortized as a level percentage of projected payrolls on an open basis. The remaining amortization period at June 30, 2019, was 29 years.

The schedule of Changes in Net Position Liability is as follows:

Total OPEB Liability	
Service Cost	\$ 17,542
Interest on the Total OPEB Liability	37,464
Differences Between Expected and Actual Experience of the Total OPEB Liability	-
Benefit Payments and Refunds	(39,569)
Other Adjustments	 -
Net Change in Total OPEB Liability	15,437
Total OPEB Liability - Beginning	 936,593
Total OPEB Liability - Ending (a)	\$ 952,030
Plan Fiduciary Net Position	
Employer Contributions	39,569
Employee Contributions	-
OPEB Plan Net Investment Income Net of Fees	-
Benefit Payments and Refunds	 (39,569)
Net Change in Plan Fiduciary Net Position	-
Plan Fiduciary Net Position - Beginning	 -
Plan Fiduciary Net Position - Ending (b)	 -
Net OPEB Liability (a-b)	\$ 952,030
Plan Fiduciary Net Position as a Percentage of Total OPEB Liability	0.00%
Covered Employee Payroll	\$ 399,365
Net OPEB Liability as a Percentage of Covered Employee Payroll	238.39%

**Sensitivity of the Net OPEB Liability to Changes in the Discount Rate -** The following presents the net OPEB liability of the employer, calculated using the discount rate of 4.00%, as well as that the employer's net OPEB liability would be using a discount rate that is 1% lower (3.00%) or 1% higher (5.00%) than the current rate.

Notes to the Financial Statements For The Fiscal Year Ended June 30, 2019

		Current				
	1%	1% Decrease Discount Rate		1% Increase		
Net OPEB Liability	\$	1,039,523	\$	952,030	\$	868,051

**Sensitivity of the Net OPEB Liability to Changes in Healthcare cost trend rates** - The following presents the Net OPEB Liability of the employer, as well as that the employer's Net OPEB Liability would be using healthcare cost trend rates that is 1% lower (4.50%) or 1% higher (6.50%) than the current healthcare trend rates.

		Healthcare Cost				
	1%	Decrease	Trend Rates		1% Increase	
Net OPEB Liability	\$	858,929	\$	952,030	\$	1,060,257

**Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB -** For the year ended June 30, 2019, the employer recognized OPEB expense of \$55,006. The employer reported deferred outflows and inflows of resources related to OPEB from the following sources:

	<b>Deferred Outflows of</b>	
	Reso	urces
Net Difference Between Projected and Actual		
Earnings on OPEB Plan Investments	\$	-
Total	\$	-

### **12.** Subsequent Events

As of August 21, 2019, there were no subsequent events which have a material effect on the financial statements.

### 13. Contingent Liability

The Village of Almont DDA is currently in litigation regarding the ownership of a parking lot within the Village DDA district. The current land owner is challenging whether the DDA completed the land contract purchase which originated over 20 years ago. This litigation is current and ongoing. The potential risk to the DDA is the legal fees associated with the litigation and the loss of the parking lot, which was purchased for \$55,000 according to the DDA.

Notes to the Financial Statements For The Fiscal Year Ended June 30, 2019

### 14. Tax Abatements

#### **Industrial Facilities Exemption**

The Village entered into a property tax abatement agreement with multiple businesses under the Plant Rehabilitation and Industrial Development Districts Act, (known as the Industrial Facilities Exemption) PA 198 of 1974, as amended, provides a tax incentive to manufacturers to enable renovation and expansion of aging facilities, assist in the building of new facilities, and to promote the establishment of high tech facilities. An Industrial Facilities Exemption (IFE) certificate entitles the facility to exemption from ad valorem real and/or personal property taxes for a term of 1-12 years as determined by the local unit of government. The IFE on a new plant and non-industrial property, such as some high-tech personal property, is computed at half the local property tax millage rate. This amounts to a reduction in property taxes of approximately 50%.

For the year ended June 30, 2019, the Village abated property tax revenues totaling \$2,439 under this program.

### **Commercial Rehabilitation Act**

The Village entered into a property tax abatement agreement with one business under the Commercial Rehabilitation Act, PA 210 of 2005, as amended, affords a tax incentive for the rehabilitation of commercial property for the primary purpose and use of a commercial business or multi-family residential facility. The property must be located within an established Commercial Rehabilitation District. Exemptions are approved for a term of 1-10 years, as determined by the local unit of government. The property taxes are based upon the previous year's (prior to rehabilitation) taxable value. The taxable value is frozen for the duration of the certificate. Applications are filed, reviewed and approved by the local unit of government, but are also subject to review at the State level by the Property Services Division. The State Tax Commission (STC) is responsible for final approval and issuance of certificates. Exemptions are not effective until approved by the STC.

For the year ended June 30, 2019, the Village abated property tax revenues under this program. However, because the nature of this abatement is a freezing of the taxable value, the assessing department does not have a current value for the parcel to determine the amount abated under this agreement for the fiscal year ended June 30, 2019

**Required Supplemental Information** 

# Required Supplemental Information Budgetary Comparison Schedule General Fund For The Fiscal Year Ended June 30, 2019

Revenues	Priginal Budget	P	Amended Budget	Actual	Variance with Amended Budget
Taxes					
Current Property Tax	\$ 932,962	\$	924,168	\$ 816,664	\$ (107,504)
State-Shared Revenues	 267,926		312,426	 275,225	 (37,201)
Licenses, Permits & Fees					
Tax Fees, Penalties & Interest	12,405		14,072	13,733	(339)
Liquor Licenses	2,291		2,326	2,276	(50)
Zoning Permits & Site Plan Review	3,734		3,734	1,900	(1,834)
Police Fines & District Court Fees	13,200		17,500	9,550	(7,950)
Franchise Fees	 35,488		39,788	 39,588	 (200)
Total Licenses, Permits & Fees	 67,118		77,420	 67,047	 (10,373)
Charges for Services					
Trash Collection	133,092		134,392	134,265	(127
Live Scan	-		-	-	-
Police Contract	 317,753		317,753	 317,753	 0
<b>Total Charges for Services</b>	 450,845		452,145	 452,018	 (127
Miscellaneous Revenues					
Refunds & Reimbursements	87,026		93,728	83,743	(9,985
Miscellaneous	6,244		6,744	6,086	(658
Donations/Homecoming	4,060		4,060	578	(3,482)
Cellular Land Lease	24,530		25,035	 24,786	 (249)
<b>Total Miscellaneous Revenues</b>	 121,860		129,567	 115,193	 (14,374)
Interest Earnings	 5,758		12,000	 10,950	 (1,050)
Total Revenues	\$ 1,846,469	\$	1,907,726	\$ 1,737,096	\$ (170,630)

Required Supplemental Information Budgetary Comparison Schedule General Fund - *Continued* For The Fiscal Year Ended June 30, 2019

<u>Expenditures</u>	Original Budget	Amended Budget	Actual	Variance with Amended Budget
General Government				
Legislative	\$ 8,142	\$ 8,142	\$ 6,527	\$ 1,615
Executive	145,996	151,857	141,244	10,613
General Administration	134,572	142,541	138,446	4,095
Central Municipal Activities	164,410	171,168	45,591	125,577
<b>Total General Government</b>	453,120	473,708	331,808	141,900
Public Safety				
Police Department	856,335	878,281	826,647	51,634
Planning & Zoning	6,860	15,985	12,434	3,551
<b>Total Public Safety</b>	863,195	894,266	839,081	55,185
Public Works				
Department of Public Works	161,983	179,135	155,607	23,528
Street Lighting	47,500	47,500	42,194	5,306
Sanitation	150,000	150,000	126,802	23,198
<b>Total Public Works</b>	359,483	376,635	324,604	52,031
Capital Outlay	400,000	400,000	325,647	74,353
	-	400,000	525,047	77,555
Debt Service-Principal Debt Service-Interest	37,484 6,500	-	-	-
<u>Total Expenditures</u>	2,119,782	2,144,609	1,821,139	323,470
	2,119,702	2,111,007	1,021,139	525,470
Excess of Revenues Over (Under) Expenditu	ire (273,313)	(236,883)	(84,043)	152,840
<b>Other Financing Sources (Uses)</b>				
Transfers In (Out)	(53,700)	(93,885)	(79,854)	14,031
Excess of Revenues & Other Sources Over (	Under)			
Expenditures & Other Uses	(327,013)	(330,768)	(163,897)	166,871
Fund Balance - Beginning of Year	810,201	810,201	810,201	
Fund Balance - End of Year	\$ 483,188	\$ 479,433	\$ 646,304	\$ 166,871

# Required Supplemental Information Municipal Employees Retirement System of Michigan Schedule of Employer Contributions For The Fiscal Year Ended June 30, 2019

Actuarial Valuation Date		Annual Determined Contribution	 Actual Contribution	 Contribution Excess (Deficiency)	 Covered Payroll	Actual Contribution as a % of Covered Payroll
12/31/2008	3 \$	51,155	\$ 51,155	\$ -	\$ 707,469	7.23%
12/31/2009	) \$	56,288	\$ 56,288	\$ -	\$ 693,226	8.12%
12/31/2010	) \$	60,404	\$ 60,404	\$ -	\$ 756,251	7.99%
12/31/2011	\$	55,893	\$ 55,893	\$ -	\$ 621,157	9.00%
12/31/2012	2 \$	55,653	\$ 55,653	\$ -	\$ 651,777	8.54%
12/31/2013	\$\$	57,525	\$ 57,525	\$ -	\$ 594,290	9.68%
12/31/2014	l \$	64,872	\$ 64,872	\$ -	\$ 606,507	10.70%
12/31/2015	5 \$	70,919	\$ 70,919	\$ -	\$ 504,281	14.06%
12/31/2016	5 \$	80,204	\$ 80,204	\$ -	\$ 726,286	11.04%
12/31/2017	7 <b>\$</b>	90,833	\$ 90,833	\$ -	\$ 754,809	12.03%
12/31/2018	s \$	91,362	\$ 91,362	\$ -	\$ 759,554	12.03%

Note: Actuarially determined contribution amounts are calculated as of December 31 each year, which is six months prior to the beginning of the fiscal year in which contributions are reported.

# Methods and Assumptions Used to Determine Contributions Rates:

Actuarial cost method	Individual entry-age
Amortization method	Level-dollar closed
Remaining amortization period	20
Asset valuation method	5-year smoothed value of assets
Inflation	2.50%
Salary increases	3.75%
Investment rate of return	7.75%
Retirement age	60
Mortality	RP-2014 Mortality Tables of 50% male and 50% female blend

Required Supplemental Information Municipal Employees Retirement System of Michigan Schedule of Changes in Net Pension Liability and Related Ratios For The Fiscal Year Ended June 30, 2019

<b>Total Pension Liability</b> Service Cost Interest on the Total Pension Liability Differences Between Expected and Actual Experience of the Total Net Pension Liability Benefit Payments and Refunds	\$ 50,331 227,214 (287,934) (128,739)
Net Change in Total Pension Liability	 (139,128)
Total Pension Liability - Beginning	2,879,395
Total Pension Liability - Ending (a)	\$ 2,740,267
Plan Fiduciary Net Position Employer Contributions Employee Contributions Pension Plan Net Investment Income Benefit Payments and Refunds	\$ 91,362 13,669 80,324 (128,739)
Net Change in Plan Fiduciary Net Position	56,616
Plan Fiduciary Net Position - Beginning	 2,153,957
Plan Fiduciary Net Position - Ending (b)	 2,210,573
Net Pension Liability (a-b)	\$ 529,694
Plan Fiduciary Net Position as a Percentage of Total Pension Liability Covered Employee Payroll Net Pension Liability as a Percentage of Covered Employee Payroll	\$ 80.67% 759,554 69.74%

# Required Supplemental Information Municipal Employees Retirement System of Michigan Schedule of Employers' Net Pension Liability For The Fiscal Year Ended June 30, 2019

Fiscal Year Ending June 30,	T	otal Pension Liability	 Plan Net Position		et Pension Liability	Plan Net Position as a % of Total Pension Liability	 Covered Payroll	Net Pension Liability as a % of Covered Payroll	
2016	\$	2,752,816	\$ 2,041,617	\$	711,199	74.16%	\$ 575,586	123.56%	
2017	\$	2,743,173	\$ 2,078,666	\$	664,507	75.78%	\$ 726,286	91.49%	
2018	\$	2,879,395	\$ 2,153,957	\$	725,438	74.81%	\$ 754,809	96.11%	
2019	\$	2,740,267	\$ 2,210,573	\$	529,694	80.67%	\$ 759,554	69.74%	

Note: GASB Statement No. 68 was implemented for the fiscal year ended June 30, 2016 and does not require retroactive implementation. Data will be added as information is available until 10 years of such data is available.

Required Supplemental Information Other Post Employment Benefits Schedule of Employer Contributions For The Fiscal Year Ended June 30, 2019

Fiscal Year Ending	Annual Determined Contribution	Actual Contribution	Contribution Excess (Deficiency)			Covered Payroll	Actual Contribution as a % of Covered Payroll
6/30/2019	\$ 39,569	\$ 39,569	\$ · · · · · · · · · · · · · · · · · · ·	- 5	\$	399,365	9.91%

Note: GASB Statement No. 75 was implimented for the fiscal year end June 30, 2019 and does not require retroactive implementation. Data will be added as information is available until 10 years of such data is available.

## Methods and Assumptions Used to Determine Contributions Rates:

Valuation date	June 30, 2019
Actuarial cost method	Individual entry-age
Amortization method	Not applicable
Remaining amortization period	Not applicable
Asset valuation method	5-year smoothed value of assets
Actuarial assumptions:	
Investment rate of return	4.00%
Projected salary increases	3.00%
Medical care cost trend rate	4.00% year 1 graded to 6.50% year 21

Required Supplemental Information Other Post Employment Benefits Schedule of Changes in Net OPEB and Related Ratios For The Fiscal Year Ended June 30, 2019

Total OPEB Liability	2019
Service Cost	\$ 17,542
Interest on the Total OPEB Liability	37,464
Differences between expected and actual experience	-
Changes in assumptions	-
Benefit payments and refunds	(39,569)
Other	 
Net Change in Total OPEB Liability	15,437
Total OPEB Liability - Beginning	 936,593
Total OPEB Liability - Ending (a)	\$ 952,030
Plan Fiduciary Net Position	
Employer Contributions	\$ 39,569
Employee Contributions	-
OPEB Plan Net Investment Income	-
Benefit Payments and Refunds	(39,569)
OPEB Plan Administrative Expense	 
Net Change in Plan Fiduciary Net Position	-
Plan Fiduciary Net Position - Beginning	 
Plan Fiduciary Net Position - Ending (b)	\$ 
Net OPEB Asset (a-b)	\$ 952,030
Plan Fiduciary Net Position as a Percentage of Total Pension Liability	0.00%
	0.0070
Covered Employee Payroll	\$ 399,365
Net Pension Liability as a Percentage of Covered Employee Payroll	238.39%
Investment Returns	0.00%

Note: GASB Statement No. 75 was implemented for the fiscal year ended June 30, 2019 and does not require retroactive implementation. Data will be added as information is available until 10 years of such data is available.

**Other Supplemental Information** 

# Other Supplemental Information Nonmajor Governmental Funds Combining Balance Sheet June 30, 2019

		Sp	ecial Revenue Fu						
	Major Streets Fund	Local Streets Fund	Downtown Development Authority	Inspection Fund	Parks & Recreation Fund	Water Tower	Water System Improvement	W.W.T.P. Improvement Project	Total Nonmajor Governmental Funds
Assets & Deferred Outflows of Resources									
Assets									
Cash & Cash Equivalents	\$ 214,435	\$ 173,358	\$ 336,052	\$ 6,305	\$ 25,078	\$ 58,761	\$ 4,747	\$ 84,079	\$ 902,814
Accounts Receivable	31,966	13,291	-	-	203	975	-	33,908	80,343
Prepaid Expenses	1,664	323	-	-	238	-	-	-	2,225
Due From Other Funds	7,012	9,029		-	10				16,051
Total Assets	255,076	196,000	336,052	6,305	25,529	59,736	4,747	117,987	1,001,432
Deferred Outflows of Resources				-	-				
Total Assets & Deferred Outflows	\$ 255,076	\$ 196,000	\$ 336,052	\$ 6,305	\$ 25,529	\$ 59,736	\$ 4,747	\$ 117,987	\$ 1,001,432
Liab., Def. Inflows of Resources & Fund Balance	<u>es</u>								
Liabilities									
Accounts Payable	\$ 4,739	\$ 1,286	\$ 819	\$ 81	\$ 2,933	\$ -	\$ -	\$ -	\$ 9,859
Due To Other Funds	38		37	81	1,289				1,445
<u>Total Liabilities</u>	4,777	1,286	855	162	4,223				11,304
Deferred Inflows of Resources									
Fund Balances									
Nonspendable	1,664	323	-	-	238	-	-	-	2,225
Restricted For:									
Debt Service	-	-	-	-	-	59,736	4,747	117,987	182,470
Highways	248,635	194,391	-	-	-	-	-	-	443,026
Building Inspections	-	-	-	6,143	-	-	-	-	6,143
Public Works	-	-	335,197	-	-	-	-	-	335,197
Recreation & Culture	-			-	21,068	-			21,068
Total Liab., Def. Inflows & Fund Balances	\$ 255,076	\$ 196,000	\$ 336,052	\$ 6,305	\$ 25,529	\$ 59,736	\$ 4,747	\$ 117,987	\$ 1,001,432

Other Supplemental Information Nonmajor Governmental Funds Combining Statement of Revenues, Expenditures and Changes in Fund Balances For The Fiscal Year Ended June 30, 2019

	Special Revenue Funds						Debt Service Funds			
	Major Streets Fund	Local Streets Fund	Downtown Development Authority	Inspection Fund	Park & Recreation Fund	Water Tower	Water System Improvement	W.W.T.P. Improvement Project	Total Nonmajor Governmental Funds	
Revenues	<b>^</b>	<b>•</b>	• • • • • • • •	•	<u>^</u>		<u> </u>	<u>^</u>		
Property Taxes	\$ -	\$ -	\$ 178,744	\$ -	\$ -	\$ 117,132	\$ 24	\$ -	295,900	
Intergovernmental Revenues	188,033	115,628	-	-	10,000	-	-	-	\$ 313,662	
Licenses, Fees & Permits	-	-	-	-	-	-	-	-	-	
Charges for Services	-	-	-	-	-	-	-	138,032	138,032	
Interest Earnings Other Revenues	1,997	1,206	2,478	55	19	783	106	507	7,152	
Other Revenues	836	90	1,897	61	6,385			3,701	12,971	
<u>Total Revenues</u>	190,866	116,925	183,120	116	16,404	117,915	130	142,241	767,716	
<u>Expenditures</u>										
Public Safety	-	-	-	871	-	-	-	-	871	
Public Works	93,192	98,300	136,118	-	-	-	-	-	327,610	
Recreation & Culture	-	-	-	-	16,047	-	-	-	16,047	
Capital Outlay	24,877	19,700	40,918	-	-	-	-	-	85,495	
Debt Service - Principal	-	16,855	-	-	-	-	-	-	16,855	
Debt Service - Interest	-	1,960		-	-	-		-	1,960	
<b>Total Expenditures</b>	118,069	136,815	177,036	871	16,047				448,838	
Excess of Revenues Over (Under) Expenditures	72,797	(19,890)	6,084	(755)	357	117,915	130	142,241	318,878	
Other Financing Sources (Uses) Transfers In (Out)	(40,000)	40,000	-	-	10,000	(125,132)	-	(130,919)	(246,051)	
Net Change in Fund Balances	32,797	20,110	6,084	(755)	10,357	(7,217)	130	11,322	72,827	
Fund Balances - Beginning of Year	217,502	174,604	329,113	6,899	10,949	66,953	4,617	106,665	917,302	
<u>Fund Balances - End of Year</u>	\$ 250,299	\$ 194,714	\$ 335,197	\$ 6,143	\$ 21,306	\$ 59,736	\$ 4,747	\$ 117,987	\$ 990,129	

Other Supplemental Information Schedule of Indebtedness June 30, 2019

### **Business-type Activities General Obligation Bonds & Contracts**

Lapeer County Revolving Drinking Water Bonds Water Tower Project Dated: September 20, 2007 Original Issue: \$2,090,000

Interest	Date of	Principal ( Jun		Remaining Annual Interest		
Rate	Maturity	 2019		2018		Payable
4.75%	10/1/2018	\$ -	\$	100,000	\$	_
4.75%	10/1/2019	100,000		100,000		23,007
4.80%	10/1/2020	100,000		100,000		20,882
4.85%	10/1/2021	105,000		105,000		18,704
4.90%	10/1/2022	110,000		110,000		16,419
4.90%	10/1/2023	115,000		115,000		14,029
4.90%	10/1/2024	115,000		115,000		11,586
4.90%	10/1/2025	120,000		120,000		9,089
4.90%	10/1/2026	120,000		120,000		6,539
4.90%	10/1/2027	125,000		125,000		3,936
4.90%	10/1/2028	 122,694		122,694		1,304
Total Revolving Drink	ing Water Bond	\$ 1,132,694	\$	1,232,694	\$	125,495

# Lapeer County General Obligation Limited Tax Bond Pump Station

### Dated: November 6, 2014 Original Issue: \$650,000

Interest	Date of	Principal Outstanding June 30,				Remaining Annual Interest	
Rate	Maturity	 2019	2018		Payable		
2.61%	11/6/2018	\$ -	\$	50,000	\$	-	
2.61%	11/6/2019	50,000		50,000		12,398	
2.61%	11/6/2020	50,000		50,000		11,092	
2.61%	11/6/2021	50,000		50,000		9,788	
2.61%	11/6/2022	50,000		50,000		8,483	
2.61%	11/6/2023	75,000		75,000		6,851	
2.61%	11/6/2024	75,000		75,000		5,873	
2.61%	11/6/2025	75,000		75,000		3,915	
2.61%	11/6/2026	 75,000		75,000		1,958	
Total General Obligat	ion Bond	\$ 500,000	\$	550,000	\$	60,358	

### Other Supplemental Information Schedule of Indebtedness - *Continued* June 30, 2019

Lapeer County 2011 Refunding Bonds W.W.T.P. Improvement Project Dated: October 5, 2011 Original Issue: \$1,180,000

Interest	Date of	Principal ( Jun	Remaining Annual Interest			
Rate	Maturity	 2019 2018				Payable
4.00%	12/1/2018	\$ -	\$	110,000	\$	-
4.00%	12/1/2019	110,000		110,000		17,969
4.00%	12/1/2020	120,000		120,000		13,569
3.38%	12/1/2021	125,000		125,000		8,769
3.50%	12/1/2022	 130,000		130,000		4,550
Total Refunding Bonds		\$ 485,000	\$	595,000	\$	44,856

### Lapeer County Lift Station Bonds

# E. St. Clair Lift Station

Interest Rate	Date of Maturity
3.80%	10/1/2018
3.80%	10/1/2019
3.80%	10/1/2020
4.00%	10/1/2021
4.00%	10/1/2022
4.00%	10/1/2023
4.00%	10/1/2024
Total Lift Station Bonds	

# Lapeer County 2018 WWTP Improvement Bonds Wastewater Treatment Plant Improvements

# Dated: March 29, 2012 Original Issue: \$465,000

Principal ( Jun	Remaining Annual Interest				
2019	2018		F	Payable	
\$ -	\$	\$ 40,000		-	
40,000		40,000		9,880	
40,000		40,000		8,360	
45,000		45,000		6,700	
45,000		45,000		4,900	
50,000		50,000		3,000	
50,000		50,000		1,000	
\$ 270,000	\$	310,000	\$	33,840	

### Dated: June 13, 2018 Original Issue: \$530,000

Interest	Date of	Principal Outstanding June 30,			Remaining Annual Interest		
Rate	Maturity		2019		2018	Payable	
2.65%	4/1/2020	\$	50,000	\$	50,000	\$	-
2.75%	4/1/2021		55,000		55,000		14,278
2.85%	4/1/2022		55,000		55,000		12,739
2.95%	4/1/2023		60,000		60,000		11,070
3.00%	4/1/2024		60,000		60,000		9,285
3.20%	4/1/2025		60,000		60,000		7,425
3.30%	4/1/2026		60,000		60,000		5,475
3.40%	4/1/2027		65,000		65,000		3,380
3.50%	4/1/2028		65,000		65,000		1,138
Total 2018 WWTP Impro	vement Bonds	\$	530,000	\$	530,000	\$	64,790
<u>Total Business-type Acti</u>	<u>vities Long-Term Debt</u>	\$	2,917,694	\$	3,217,694	\$	329,339

Other Supplemental Information Schedule of Indebtedness - *Continued* June 30, 2019

### **Governmental Activities General Obligation Bonds & Contracts**

Installment Purchase Contract Payable DPW Dump Truck: 2018 Ford F-750 Dated: November 27, 2017 Original Issue: \$124,693

Interest	Date of		Principal Outstanding June 30,				Remaining Annual Interest		
Rate	Maturity	2019		2018		Payable			
2.45%	6/30/2019	\$	-	\$	26,034	\$	-		
2.45%	6/30/2020		24,559		24,559		1,985		
2.45%	6/30/2021		25,181		25,181		1,364		
2.45%	6/30/2022		25,814		25,814		731		
2.45%	6/30/2023		13,285		13,285		128		
Total Installment Purch	nase Contract	\$	88,840	\$	114,874	\$	4,208		

### Installment Purchase Contract Payable Equipment: 2000 Sterling Vactor Truck

### Dated: May 2, 2013 Original Issue: \$137,500

Interest	Date of		nding	Remaining Annual Interest			
Rate	Maturity	June 3 2019			2018	Payable	
3.16%	5/2/2019	\$	-	\$	20,839	\$	-
3.16%	5/2/2020		21,500		21,500		689
Total Installment Purch	ase Contract	\$	21,500	\$	42,339	\$	689

# Village of Almont Other Supplemental Information

Other Supplemental Information Schedule of Indebtedness - *Continued* June 30, 2019

<u>Tri-County Bank</u> Cherry Street Bridge Dated: October 5, 2011 Original Issue: \$162,227

Interest	Date of	 Principal Outstanding June 30,			Remaining Annual Interes		
Rate	Maturity	 2019		2018	Payable		
2.75%	10/5/2018	\$ -	\$	16,855	\$	-	
2.75%	10/5/2019	17,325		17,325		1,490	
2.75%	10/5/2020	17,806		17,806		1,010	
2.75%	10/5/2021	 18,306		18,306		510	
Total Cherry Street Br	ridge	\$ 53,437	\$	70,292	\$	3,010	

# Tri-County Bank

Police Vehicle - 2016 Ford Explorer

# Dated: May 31, 2016 Original Issue: \$36,815

Interest	Date of		Principal Outstanding June 30,				Remaining Annual Interest		
Rate	Maturity	2019 2018		2018	Payable				
1.75% 1.75%	5/31/2019 5/31/2020	\$	-	\$	9,277 9.443	\$	328 165		
Total Dump Truck	3/31/2020	9,443 \$ 9,443		\$	9,443	\$	493		

# <u>Tri-County Bank</u>

# DPW Equipment - Street Sweeper

### Dated: September 24, 2015 Original Issue: \$82,000

Interest	Date of	Principal Outstanding June 30,				Remaining Annual Interest		
Rate	Maturity	2019 2018		2019 2018		Pa	yable	
4.00%	9/24/2018	\$	-	\$	20,688	\$	-	
4.00%	9/24/2019		21,072		21,072		395	
Total Street Sweeper		\$	21,072	\$	41,760	\$	395	

Other Supplemental Information Schedule of Indebtedness - *Continued* June 30, 2019

### <u>Tri-County Bank</u> Police Vehicle: 2017 Dodge Charger

### Dated: July 11, 2017 Original Issue: \$23,417

Date Interest of		Principal ( Jun	Remaining Annual Interest		
Rate	Maturity	 2019	 2018	Pa	yable
1.45%	6/26/2019	\$ -	\$ 7,805	\$	-
1.45%	6/26/2020	 7,919	 7,919		117
Total Installment Purchase		\$ 7,919	\$ 15,724	\$	117

Tri-County Bank

Equipment - 2014 GMC 2500 HD Truck

Interest Rate	Date of Maturity
2.85%	2/13/2019

### Total Installment Purchase

Interest Rat<u>e</u>

2.85%

2.85%

Total Installment Purchase

Police Vehicle: 2015 Dodge Charger

Tri-County Bank

<u>Tri-County Bank</u> Equipment - Gehl Skid Steer

### Dated: February 13, 2014 Original Issue: \$29,366

Pr	incipal O June	Remaining Annual Interest			
20	2019		2018	Payable	
\$	-	\$	6,208	\$ -	
\$		\$	6,208	\$ -	

### Dated: 8/11/2014 Original Issue: \$34,045

Date of	Principal Outstanding June 30,				Remaining Annual Interest		
Maturity	2019		2018		Payable		
7/24/2018	\$	-	\$	6,998	\$	-	
7/24/2019		7,196		7,196		205	
	\$	7,196	\$	14,194	\$	205	

# Dated: February 12, 2015 Original Issue: \$30,000

Interest	Date of	_	Principal Outstanding June 30,				Remaining Annual Interest		
Rate	Maturity		2019		2018	P	ayable		
2.13%	2/13/2018	\$		\$	7,698	\$			
Total Installment Purchas	e	\$	<u> </u>	\$	7,698	\$	<u> </u>		
<u>Total Governmental Ac</u>	tivities Long-Term Debt	\$	209,407	\$	331,809	\$	9,116		

Lehn L. King, C.P.A.

3531 MAIN STREET MARLETTE, MI 48453 Phone 989-635-3113 Fax 989-635-5580 Ryan L. King, C.P.A.

www.kingandkingcpas.com

148 N. ALMONT AVENUE IMLAY CITY, MI 48444 Phone 810-724-1120 Fax 810-519-1332

August 21, 2019

### Village of Almont

817 North Main Street Almont, MI 48003

To the Members of the Council:

We have audited the financial statements of the governmental activities, business-type activities, each major fund and the aggregate remaining fund information of the **Village of Almont** for the fiscal year ended June 30, 2019, and have issued our report thereon dated August 21, 2019. Professional standards require that we provide you with the following information related to our audit.

### Our Responsibility under U.S. Generally Accepted Auditing Standards

As stated in our engagement letter dated April 28, 2017, our responsibility, as described by professional standards, is to express opinions about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with U.S. generally accepted auditing standards. Our audit of the financial statements does not relieve you or management of your responsibilities.

### Planned Scope and Timing of the Audit

We performed the audit according to the planned scope and timing previously communicated to you.

#### **Significant Audit Findings**

#### Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we will advise management about the appropriateness of auditing standards and their application. The significant accounting policies used by the **Village of Almont** are described in Note 1 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during the fiscal year ended June 30, 2019. We noted no transactions entered into by the governmental unit during the year for which there is a lack of authoritative guidance or consensus. There are no significant transactions that have been recognized in the financial statements in a different period than when the transaction occurred.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected.

### Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Ryan L. King, C.P.A.

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### Audit Adjustments (Corrected and Uncorrected Misstatements)

Lehn L. King, C.P.A.

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. In addition, none of the misstatements detected as a result of audit procedures and corrected by management were material, either individually or in the aggregate, to the financial statements taken as a whole.

#### Disagreements with Management

For purposes of this letter, disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

#### Management Representations

We have requested certain representations from management that are included in the management representation letter dated August 21, 2019.

#### Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" in certain situations. If a consultation involves application of an accounting principle to the governmental unit's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

#### Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the governmental unit's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

#### Restriction on Use

This information is intended solely for the information and use of management, the Council of the **Village of Almont**, and Federal and State agencies and is not intended to be, nor should it be used by anyone other than these specified parties.

Sincerely,

King & King CPAs LLC **KING & KING CPAS LLC** 

Lehn L. King, C.P.A.

3531 MAIN STREET MARLETTE, MI 48453 Phone 989-635-3113 Fax 989-635-5580

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148 N. ALMONT AVENUE IMLAY CITY, MI 48444 Phone 810-724-1120 Fax 810-519-1332

August 21, 2019

Village of Almont 817 North Main Street Almont, MI 48003

To the Members of the Council:

In planning and performing our audit of the financial statements of the governmental activities, business-type activities, each major fund and the aggregate remaining fund information as of and for the fiscal year ended June 30, 2019, in accordance with auditing standards generally accepted in the United States of America, we considered the **Village of Almont**'s internal control over financial reporting (internal control) as a basis for designing our auditing procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the governmental unit's internal control. Accordingly, we do not express an opinion on the effectiveness of the governmental unit's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be significant deficiencies or material weaknesses and therefore, there can be no assurance that all deficiencies or material weaknesses have been identified. However, as discussed below, we identified certain deficiencies in internal control that we consider to be significant deficiencies.

A deficiency in internal control exists when the design or operation does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. We did not identify any deficiencies in internal control that we consider to be material weaknesses; however, material weaknesses may exist that we have not identified.

A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider the following deficiency in the **Village of Almont**'s internal control to be a significant deficiency:

**Segregation of Duties** – Due to the limited number of people, many critical duties are combined and given to the available employees/council members. To the extent possible, duties should be segregated to serve as a check and balance to maintain the best control possible. We recommend the Village segregate duties whenever possible.

This information is intended solely for the information and use of management, **Village of Almont**, and others within the organization, and is not intended to be, nor should it be used by anyone other than these specified parties.

Sincerely,

King & King CPAs LLC **KING & KING CPAS LLC**